

**SECRETARIAT OF THE PACIFIC COMMUNITY****FORTY-FIRST MEETING OF THE
COMMITTEE OF REPRESENTATIVES OF GOVERNMENTS AND ADMINISTRATIONS**
(Noumea, New Caledonia, 1 – 4 November 2011)*Financial Matters*

AGENDA ITEM 10.4 – 2011 REVISED BUDGET

(Presented by the Secretariat)

SUMMARY

1. In accordance with SPC's Financial Regulation 8, this paper reports the revision of SPC's 2011 core, programme and project funding budget to CRGA.
2. Revisions of the core, programme and projects funding budget for 2011 were begun in May this year, earlier than usual.
3. In line with SPC's financial policies the revised budget is a balanced budget that totals 97,030,640 CFP units, (core 14,416,740 CFP units; programme funding 10,755,300 CFP units; project funding 71,858,600 CFP units) in income and in expenditure.
4. The revised budget is an integrated budget, incorporating SOPAC and SPBEA income and expenditure, which are also separately identifiable in annexes A and B.
5. Annex A provides a summary of core, programme and project funding income. Annex B is a summary of the expenditure budget of divisions and programmes by budget chapter.

RECOMMENDATION

6. CRGA is invited to note the revised budget (core, programme and project funding) for FY 2011.
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2011 REVISION OF BUDGET

PURPOSE

1. In accordance with SPC's Financial Regulation 8, this paper reports the revision of SPC's 2011 core, programme and project funding budget to CRGA.

INTRODUCTION

2. This year the budget revision commenced earlier than usual because the government of New Zealand announced a reduction in its programme funding to NZD two million. This is about 3.5 million less than the Secretariat had provided for in the original budget as approved by CRGA in 2010.
3. Core income targets for bank interest and miscellaneous revenue have also had to be lowered.
4. However, income from other sources, such as project management fees and SPBEA student and scholarship fees, increased and costs, in particular personnel costs, decreased. The strength of the Australian dollar has had a positive impact as well.
5. The revised budget is a balanced budget that totals 97,030,640 CFP units, (core 14,416,740 CFP units; programme funding 10,755,300 CFP units, project funding 71,858,600 CFP units) in income and in expenditure. The revised budget figures for FY 2011 are also reflected in the FY 2012 budget document (CRGA Paper 10.5).
6. The revised budget integrates SOPAC and SPBEA income and expenditure. Details are provided in annexes A and B to this paper.
7. Annex A provides a summary of core, programme and project funding income. Annex B is a summary of the expenditure budget of divisions and programmes by budget chapter.

Revised budget assumptions

8. For the revised budget, the following exchange rates have been used to forecast income not yet received and expenditure not yet incurred:
 - AUD/CFP rate – strengthened from 80 to 87 CFP
 - USD/CFP rate – weakened from 90 to 82 CFP
 - FJD/CFP rate – unchanged at 50 CFP
 - SDR/CFP rate – weakened from 142 to 134 CFP
 - FJD/SDR rate – weakened from 0.33 to 0.35 SDR
 - NZD/CFP rate – unchanged at 64 CFP
 - SDR/USD rate – unchanged at USD 1.50
9. Income already received has been recorded at actual exchange rates at the time of receipt. Similarly, expenditure already incurred is recorded at actual cost.
10. The SDR/CFP and FJD/SDR rates have weakened, resulting in lower personnel costs in New Caledonia and Fiji.

Core budget income and transfers

11. Core budget income comes from the following sources: members' assessed and voluntary contributions, project management fees, SPBEA student fees, bank interest and miscellaneous income including rental income from the Noumea canteen.
12. The core revised budget is a balanced budget of 14,416,740 CFP units, which is 715,460 CFP units less than the original budget (4.7% decrease).
13. Assessed contributions increased by the small amount of 1,500 CFP units to 9,481,329 CFP units as French Polynesia and New Caledonia now pay the rates applicable to full members of SPC-SOPAC rather than those of associate members.
14. The special government grant from Fiji for SOPAC that was provided for in the 2011 original budget is no longer included, as Fiji nationals do not currently pay tax and Fiji is therefore not required to compensate SPC for income tax paid.
15. The reduction in New Zealand programme funding decreased project management fees by about 100,000 CFP units. Overall, however, project management fees increased by 363,200 CFP units to 3,195,100 CFP units, as pipeline projects have been approved since the original budget was prepared.
16. Student fees (SPBEA) increased by 319,000 CFP units with the increase in student course enrolments.
17. Bank interest is expected to be 263,400 CFP units less than initially anticipated. This is largely a result of the time it took to finalise the annual grant arrangements with Australia and New Zealand. Less cash was available to be invested, and bank interest rates have also been lower than expected.
18. The target figure for miscellaneous income has been reduced by 368,300 CFP units to 317,500 CFP units, with a more conservative outlook for this type of income.
19. The Secretariat is pleased to report that the revised budget now includes a much smaller transfer from the foreign exchange reserve to the core budget than initially planned: 118,411 CFP units compared to the original budget of 219,271 CFP units, a decrease of 100,860 CFP units. Additional transfers from this reserve to programme funding have, however, been necessary (see also the discussion of programme funding in this report).
20. The turnaround concerning the general reserve is remarkable. Instead of a planned transfer of 309,200 CFP units from this reserve into the recurrent budget, the Secretariat has now budgeted a transfer of 182,400 CFP to the reserve.

Core budget expenditure

21. Core budget expenditure overall is expected to be 14,416,740 CFP units compared to 15,132,200, a 5% decrease in cost (715,460 CFP units). Table 1 explains major variances (typically those amounting to 10% or more and 50,000 CFP units or more) between the original and revised 2011 core budget.
22. Significant savings have been achieved across the board in the area of personnel costs, with the SDR rates being lower than expected in Fiji and New Caledonia, the lower COLDA in New Caledonia and the phasing out of the child allowance that was historically paid to internationally recruited staff based in New Caledonia. The revised budget also takes account of vacancies, whereas the initial budget assumed that all positions would be filled for the full year.

Table 1: Variances between the original and revised FY 2011 core budgets by budget chapter (CFP units)

	Chapter	Variance	Commentary
I	Director-General's office and Deputy Directors General		
	Director-General	- 282,100	Reduction mainly from shift of CRGA/Conference budget of 220,000 CFP units from D-G's office to new common charges Chapter IX. Also savings from hosting the 2011 CRGA/Conference at SPC headquarters.
	Strategic Engagement, Policy and Planning Facility (SEPPF)	- 59,700	Savings from the Gender Adviser position, which is vacant for second half of 2011.
II	Applied Geoscience and Technology		
	Director's office	-201,800	Overall reduction in general & operating costs including some personnel savings.
III	Economic Development		
	Energy	-71,500	Mainly from savings from the shift of a position to project funding with the incumbent now working toward specific project objectives..
IV	Education, Training and Human Development		
	Human Development	-71,600	Adviser (Youth) position held vacant in 2011
V	Fisheries, Aquaculture and Marine Ecosystems		
VI	Land Resources	-128,700	Savings from vacant Policy Advisor position held by the Acting Director, Land Resources Division.
VII	Public Health		No significant variances.
VIII	Operations & Management		
	Administration	-102,860	Savings from salaries, including the shift of one maintenance position to be funded out of housing income.
	Library	-88,800	Savings from Librarian position at headquarters that was vacant for part of 2011.
IX	Common charges	+439,000	Increase in allocation of 219,000 CFP units for: a) utilities from higher electricity rates and usage; b) increased repairs and maintenance required for ageing buildings and for minor capital improvements at headquarters and Suva; c) operational costs of Pasifika conference centre in Suva; and d) general increases in operating costs. Also the transfer of the CRGA/Conference costs from the D-G's office in the revised 2011 budget (220,000 CFP units — the original budget of 250,000 CFP units for 2011 was provided for in the D-G's office budget)

Programme funding budget

23. Programme funding is provided by Australia, France and New Zealand as part of their annual block grant contributions to the Secretariat. This funding is normally considered recurrent, like core funds, and has traditionally been provided by these members to help SPC's divisions and programmes implement their CRGA-approved strategic plans. Planning and reporting of activities and results are expected to be done as part of normal CRGA reporting rather than as separate exercises. Programme funding is typically used to fund ongoing core business activities and advisor positions, whereas director and programme manager positions are normally funded by the core budget.
24. The revised programme funds budget is a balanced budget of 10,755,300 CFP units consisting of 9,828,800 CFP units in income, and transfers of 926,500 CFP units: a decrease of 2,748,400 CFP units compared to a total of 13,503,700 CFP units in the initial budget.

Programme funding income and transfers

25. In May this year, New Zealand agreed to provide NZD 2 million in programme funding, a reduction of almost NZD 3.5 million (2.4 million CFP units) compared to last year and to the amount initially included in the 2011 budget. Consequently, divisions were generally required to reduce their 2011 programme funding expenditure budgets by 16%. Divisions implemented cuts through freezing positions or keeping them vacant, shifting positions to other sources of funding, and reducing activity costs.
26. The initial budget showed programme funding provided by Australia for change management and monitoring and evaluation. Following discussion with the donor member, the revised budget now shows these allocations (330,000 CFP units) as project funding.
27. Similarly, Australian funding for the Transport Programme (approximately 1.2 million CFP units) is now appropriately classified as project funding. Note that neither transfer has any impact on the resource situation of the sections concerned.
28. Because of the strong AUD, the Australian contribution yielded substantially more CFP units than had been anticipated in the initial budget (plus 700,000 CFP units). Australia also increased its contribution to SPBEA by AUD 50,000.
29. As not all divisions were able to make the New Zealand funding cuts immediately, the revised budget includes additional transfers from the FX reserve (plus approximately 210,000 CFP units) and a small carry-forward amount from previous years (plus 50,000 CFP units).

Programme funding budget – expenditure

30. Table 2 provides comments on major changes (amounting to 10% or more) between the original and revised programme funding budget for 2011.

Table 2: Comments on major variances (CPF units) between the original and revised programme funding

	Chapter	Variance	Commentary
I	Director-General's office and Deputy Directors General		
	Director-General	-128,000	Reduction resulting from overall reduced programme funding of 16% to address NZ cuts in funding
	Strategic Engagement, Policy and Planning Facility	-202,100	Monitoring and evaluation allocation (165,000 CPF units) in 2011 original budget under programme funding is reflected as project funding in 2011 revised budget. Reduced allocation in revised 2011 budget due to cuts.
	Statistics for Development	-153,200	Reduction from overall 16% cut in funding in 2011 revised budget.
II	Applied Geoscience and Technology		
	Disaster Reduction	-142,600	Reduction in programme funding mainly in NZ funding. This was addressed through the use of carry-over funds and reduction in allocation for country activities.
	Water & Sanitation	-161,800	Reduction in programme funding mainly in NZ funding. This was addressed through the use of carry-over funds and reduction in allocation for country activities.
III	Economic Development		
	Transport	-1,079,600	Reduction as funding for Regional Maritime security project of AUD 1.58 million is regarded as project funding in the revised budget (classified as programme funding in 2011 original budget)
IV	Education, Training and Human Development		
	Human Development	-90,500	Reduction from overall 16% cut in programme funding
V	Fisheries, Aquaculture and Marine Ecosystems		
	Coastal Fisheries	-130,000	Reduction of 201,000 from 16% overall cut, but reduced by supplementary funding from corporate reserves (approximately 70,000 CPF units)
	Oceanic Fisheries	-184,300	Reduction from overall 16% cut in programme funding.
VI	Land Resources	-276,800	Reduction in programme funds resulted in freezing of vacant positions, merging of ICE and CP Coordinator position and moving a number of support positions to pool funds

	Chapter	Variance	Commentary
VII	Public Health	-90,000	16% cut of 135,000 CFP units, reduced by supplementary funding from corporate reserves (45,000 CFP units)
VIII	Operations & Management		
	Director, Corporate Services Office	-165,000	Reduction is due to the re-classification of AusAID change management funding as project funding in the 2011 revised budget.

Project funding budget

31. Compared to the original 2011 budget of 61,519,400 CFP units, project funding income is expected to total 71,858,600 CFP units, an increase of 10,339,200 CFP units. Project expenditure is expected to be fully funded by project income. In line with SPC's policy, only income that is assured (e.g. for which binding documents are signed) is recognised in the income budget.
32. An annex to the 2012 budget book provides details of project income by donor. In 2011, SPC members contribute 26.7 million CFP units of project funding (37%) with non-members providing 45.1 million CFP units (63%).
33. Australia and the European Union are the largest donors providing 2011 project funding of approximately 23.5 million CFP units each. The Global Fund follows with about 12.3 million CFP units. Together, these three donors contribute almost 60 million CFP units to the work of SPC (83% of total project funding).

Project funding budget – expenditure

34. Table 3 provides comments on major changes (amounting to 10% or more) between the original and revised project funding budget for 2011. The divisional reports provide additional information on projects.

Table 3: Comments on major variances (CFP units) between the original and revised project funding

	Chapter	Variance	Commentary
I	Director-General's office and Deputy Directors General		
	Strategic Engagement, Policy and Planning Facility	679,200	Increase mainly from new EU 4-year funded project on global climate change with implementation during 2011. Also includes monitoring & evaluation project from AusAID categorised as project funding in the revised 2011 budget.
	Statistics for Development	-595,700	ADB funding ended (various projects); reduced funding for programme to strengthen Pacific statistics (Australia), and development of Pacific survey programme (World Bank). New project for Pilot Vanuatu hybrid survey (OECD).
II	Applied Geoscience & Technology (SOPAC)		
	Disaster Reduction	2,399,700	Increase in revised funding allocation from EU/EDF9 B and C envelope projects
	Ocean & Islands	1,455,600	Increased funding for Kiribati EU/NIP B envelope EDF9 Trust Funds

III	Economic Development		
	Energy	-498,300	Reduced anticipated expenditure for the EU-funded North Rep project in the revised 2011 budget
	Pacific ICT Outreach	453,300	Includes China funding of USD 200,000 (110,000 CFP units) and various EU-funded projects transferred from SOPAC.
	Transport	691,700	The AusAID-funded regional maritime project for AUD 1.58 million, taken as programme funding in the original 2011 budget, is categorised as project funding in the revised 2011 budget.
IV	Education, Training & Human Development		
	Human Development	349,000	Main increase with new short-term AusAID-funded project on assessment of vulnerability of community living project on Ha'apai, Tonga. Includes 177,700 CFP units in revised 2011 budget for capacity building meeting on women's and rights issues for French OCTs and Vanuatu, funded by the Organisation of Francophone Women.
V	Fisheries, Aquaculture & Marine Ecosystems		
	Director's Office	1,511,800	Increased funding/activity mainly for SciCoFish & DevFish programmes (EU)
	Coastal Fisheries	489,000	Increased project funding/activity for SciCoFish (EU), and increasing funding from Australia for: Pacific Fisheries Food Security, Mariculture, AusAID Exports, Coastal Climate Change and Live Reef Fish.
	Oceanic Fisheries	2,760,600	Increased funding/activity for WCPFC – Regional Observer Programme; SciFish & SciCoFish (EU). New funds from Food Security (AusAID). Support for training activities (Japan Trust), Pacific Fisheries Research project (University of Hawaii), Tuna tagging (PNG).
VI	Land Resources	675,600	EU-funded Globally Propagated Crops and ACIAR-funded Clean Pathway projects were approved and commenced implementation post- budget preparation period.
VII	Public Health	-2,022,400	Reduced funding/activity Global Fund; UNFPA funding through SPC reduced to accommodate direct country funding.
VIII	Operations & Management		
	Human Resources	606,100	Increase is due to change management funding from AusAID under programme funding in the original 2011 budget, regarded as project funding in revised 2011 budget (217,500 CFP units). Also includes funding received in 2011 to address corporate priorities – the allocation of 460,000 CFP units for 2011 relating to HR for HRIS project, short term HR staffing and review of HR regulations and policies is included.
	Information Communication Technology	833,000	Increase results from ICT corporate priorities funding from AusAID (such as electronic document records system) – 300,000 CFP units for 2011. Also includes carry-over funding from Australia received in 2010.

CONCLUSION

35. The revised core, programme and project funding budget for 2011 is a balanced budget and is tabled for the information of CRGA.

24 October 2011

Revised Income budget

	Budget 2011				Revised Budget 2011				Variances				
	SPC	SOPAC	SPBEA	TOTAL	SPC	SOPAC	SPBEA	TOTAL	SPC	SOPAC	SPBEA	TOTAL	%
Assessed Contributions													
- Full members	8,221,829	704,200	523,800	9,449,829	8,221,829	735,700	523,800	9,481,329	-	31,500	-	31,500	0.3%
- Associate Members	-	30,000	-	30,000	-	-	-	-	-	(30,000)	-	(30,000)	-100.0%
Total Assessed Contributions	8,221,829	734,200	523,800	9,479,829	8,221,829	735,700	523,800	9,481,329	-	1,500	-	1,500	
Special Government Grant - Fiji	-	175,000	-	175,000	-	-	-	-	-	(175,000)	-	(175,000)	-100.0%
Voluntary Contributions	50,000	-	-	50,000	50,000	-	-	50,000	-	-	-	-	
Bank Interest	378,000	163,600	1,800	543,400	200,000	75,000	5,000	280,000	(178,000)	(88,600)	3,200	(263,400)	-48.5%
Miscellaneous	350,500	150,000	185,300	685,800	200,500	67,500	49,500	317,500	(150,000)	(82,500)	(135,800)	(368,300)	-53.7%
Management Fees	2,706,900	125,000	-	2,831,900	2,620,000	528,000	47,100	3,195,100	(86,900)	403,000	47,100	363,200	12.8%
Student & Scholarship fees	-	-	837,800	837,800	-	-	1,156,800	1,156,800	-	-	319,000	319,000	38.1%
Total Core Income	11,707,229	1,347,800	1,548,700	14,603,729	11,292,329	1,406,200	1,782,200	14,480,729	(414,900)	58,400	233,500	(123,000)	-0.8%
TRANSFERS :													
Foreign Exchange Reserve	219,271	-	-	219,271	118,411	-	-	118,411	(100,860)	-	-	(100,860)	-46.0%
General Reserve	48,000	171,800	89,400	309,200	48,000	(88,400)	(142,000)	(182,400)	-	(260,200)	(231,400)	(491,600)	-159.0%
Total Transfers	267,271	171,800	89,400	528,471	166,411	(88,400)	(142,000)	(63,989)	(100,860)	(260,200)	(231,400)	(592,460)	-112.1%
CORE INCOME & TRANSFERS	11,974,500	1,519,600	1,638,100	15,132,200	11,458,740	1,317,800	1,640,200	14,416,740	-515,760	-201,800	2,100	-715,460	-4.7%
PROGRAMME FUNDING	10,632,016	2,029,600	175,800	12,837,416	7,838,500	1,831,600	158,700	9,828,800	(2,793,516)	(198,000)	(17,100)	(3,008,616)	-23.4%
Carried forward		749,700		749,700	45,500	752,500		798,000	45,500	2,800	-	48,300	6.4%
Transfer from FX reserve	(37,000)		(44,500)	(81,500)	128,600			128,600	165,600	-	44,500	210,100	-257.8%
Rounding	(1,916)			(1,916)	(100)			(100)	1,816	-	-	1,816	-94.8%
PROGRAMME FUNDING	10,593,100	2,779,300	131,300	13,503,700	8,012,500	2,584,100	158,700	10,755,300	-2,580,600	-195,200	27,400	-2,748,400	-20.4%
PROJECT FUNDING	47,621,200	12,693,600	1,204,600	61,519,400	53,884,500	16,689,400	1,284,700	71,858,600	6,263,300	3,995,800	80,100	10,339,200	16.8%
TOTAL INCOME	70,188,800	16,992,500	2,974,000	90,155,300	73,355,740	20,591,300	3,083,600	97,030,640	3,166,940	3,598,800	109,600	6,875,340	7.6%

Annex B

2011 BUDGET REVISION - CORE , PROGRAMME AND PROJECT EXPENDITURE														Annex B			
	BUDGET 2011				BUDGET 2011R				Variances				Variances %				
	Core	Programme	Project	Total	Core	Programme	Project	Total	Core	Programme	Project	Total	Core	Programme	Project	Total	
INCOME SUMMARY (see Income Budget for details)																	
TOTAL INCOME	15,132,200	13,503,700	61,519,400	90,155,300	14,416,740	10,755,300	71,858,600	97,030,640	(715,460)	(2,748,400)	10,339,200	6,875,340	-5%	-20%	17%	8%	
EXPENDITURE BY CHAPTER																	
CHAPTER I – DIRECTOR-GENERAL'S OFFICE AND DEPUTY DIRECTORS GENERAL																	
Director-General	788,700	188,000		976,700	506,600	60,000	82,300	648,900	(282,100)	(128,000)	82,300	(327,800)	-36%	-68%		-34%	
Strategic Engagement, Policy and Planning Facility	117,700	663,000	439,900	1,220,600	58,000	460,900	1,119,100	1,638,000	(59,700)	(202,100)	679,200	417,400	-51%	-30%	154%	34%	
Statistics for Development	307,800	955,000	2,565,800	3,828,600	317,400	801,800	1,970,100	3,089,300	9,600	(153,200)	(595,700)	(739,300)	3%	-16%	-23%	-19%	
North Pacific Regional Office	458,200			458,200	444,000			444,000	(14,200)			(14,200)	-3%			-3%	
Solomon Islands Country Office	185,000			185,000	216,700			216,700	31,700			31,700	17%			17%	
Deputy Director General (Noumea)	242,200			242,200	236,100		26,000	262,100	(6,100)		26,000	19,900	-3%			8%	
Deputy Director General (Suva)	322,700	30,000		352,700	297,300	25,200		322,500	(25,400)	(4,800)		(30,200)	-8%	-16%		-9%	
Director-General's Office and Deputy Directors General	2,422,300	1,836,000	3,005,700	7,264,000	2,076,100	1,347,900	3,197,500	6,621,500	(346,200)	(488,100)	191,800	(642,500)	-14%	-27%	6%	-9%	
CHAPTER II - APPLIED GEOSCIENCE & TECHNOLOGY DIVISION (SOPAC)																	
Director's Office	1,519,600	608,000	80,300	2,207,900	1,317,800	704,200	106,400	2,128,400	(201,800)	96,200	26,100	(79,500)	-13%	16%	33%	-4%	
Disaster Reduction		714,500	6,469,000	7,183,500		571,900	8,868,700	9,440,600		(142,600)	2,399,700	2,257,100		-20%	37%	31%	
Oceans & Islands		807,000	2,172,000	2,979,000		820,000	3,627,600	4,447,600		13,000	1,455,600	1,468,600		2%	67%	49%	
Water & Sanitation		649,800	3,972,300	4,622,100		488,000	4,086,700	4,574,700		(161,800)	114,400	(47,400)		-25%	3%	-1%	
Applied Geoscience & Technology Division (SOPAC)	1,519,600	2,779,300	12,693,600	16,992,500	1,317,800	2,584,100	16,689,400	20,591,300	(201,800)	(195,200)	3,995,800	3,598,800	-13%	-7%	31%	21%	
CHAPTER III - ECONOMIC DEVELOPMENT DIVISION																	
Director's Office	153,700	30,000		183,700	124,500	25,200		149,700	(29,200)	(4,800)		(34,000)	-19%	-16%		-19%	
Energy	130,200	250,000	4,017,900	4,398,100	58,700	209,900	3,519,600	3,788,200	(71,500)	(40,100)	(498,300)	(609,900)	-55%	-16%	-12%	-14%	
Pacific ICT Outreach		19,500	345,700	365,200		16,400	799,000	815,400		(3,100)	453,300	450,200		-16%	131%	123%	
Transport		1,276,000	919,600	2,195,600		196,400	1,611,300	1,807,700		(1,079,600)	691,700	(387,900)		-85%	75%	-18%	
Economic Development Division	283,900	1,575,500	5,283,200	7,142,600	183,200	447,900	5,929,900	6,561,000	(100,700)	(1,127,600)	646,700	(581,600)	-35%	-72%	12%	-8%	
CHAPTER IV - EDUCATION, TRAINING & HUMAN DEVELOPMENT DIVISION																	
Secretariat of the Pacific Board for Educational Assessment (SPBEA)	1,638,100	131,300	1,204,600	2,974,000	1,640,200	158,700	1,284,700	3,083,600	2,100	27,400	80,100	109,600	0%	21%	7%	4%	
Community Education Training Centre	150,000	240,000	42,900	432,900	143,300	201,600	85,300	430,200	(6,700)	(38,400)	42,400	(2,700)	-4%	-16%	99%	-1%	
Human Development	382,600	565,000	506,200	1,453,800	311,000	474,500	855,200	1,640,700	(71,600)	(90,500)	349,000	186,900	-19%	-16%	69%	13%	
Pacific Regional Rights Resource Team (RRRT)			1,669,700	1,669,700			1,620,500	1,620,500			(49,200)	(49,200)			-3%	-3%	
Regional Media Centre	355,000		221,000	576,000	342,700		217,700	560,400	(12,300)		(3,300)	(15,600)	-3%		-1%	-3%	
Education, Training & Human Development Division	2,525,700	936,300	3,644,400	7,106,400	2,437,200	834,800	4,063,400	7,335,400	(88,500)	(101,500)	419,000	229,000	-4%	-11%	11%	3%	

Annex B continued

	BUDGET 2011				BUDGET 2011R				Variances				Variances %			
	Core	Programme	Project	Total	Core	Programme	Project	Total	Core	Programme	Project	Total	Core	Programme	Project	Total
CHAPTER V - FISHERIES , AQUACULTURE & MARINE ECOSYSTEMS DIVISION																
Director's Office	282,300	242,400	205,800	730,500	279,900	260,700	1,717,600	2,258,200	(2,400)	18,300	1,511,800	1,527,700	-1%	8%	735%	209%
Coastal Fisheries	159,100	1,255,600	1,767,200	3,181,900	170,000	1,125,600	2,256,200	3,551,800	10,900	(130,000)	489,000	369,900	7%	-10%	28%	12%
Oceanic Fisheries	183,200	1,175,000	3,289,500	4,647,700	179,600	990,700	6,050,100	7,220,400	(3,600)	(184,300)	2,760,600	2,572,700	-2%	-16%	84%	55%
Fisheries, Aquaculture & Marine Ecosystems Division	624,600	2,673,000	5,262,500	8,560,100	629,500	2,377,000	10,023,900	13,030,400	4,900	(296,000)	4,761,400	4,470,300	1%	-11%	90%	52%
CHAPTER VI - LAND RESOURCES DIVISION																
Director's Office	-	-	-	-	168,000	306,800	212,400	687,200	168,000	306,800	212,400	687,200				
Biosecurity and Trade	-	-	-	-	-	158,100	2,017,200	2,175,300	-	158,100	2,017,200	2,175,300				
Food and Nutritional Security	-	-	-	-	24,500	348,200	2,572,500	2,945,200	24,500	348,200	2,572,500	2,945,200				
Sustainable Agriculture and Forestry Management & Development	-	-	-	-	224,000	635,700	1,016,500	1,876,200	224,000	635,700	1,016,500	1,876,200				
Combined LRD 2011 Original Budget	545,200	1,725,600	5,143,000	7,413,800	-	-	-	-	(545,200)	(1,725,600)	(5,143,000)	(7,413,800)	-100%	-100%	-100%	-100%
Land Resources Division	545,200	1,725,600	5,143,000	7,413,800	416,500	1,448,800	5,818,600	7,683,900	(128,700)	(276,800)	675,600	270,100	-24%	-16%	13%	4%
CHAPTER VII - PUBLIC HEALTH DIVISION																
Director's Office	215,000	30,000	-	245,000	210,400	255,300	-	465,700	(4,600)	225,300	-	220,700	-2%	751%	-	90%
Disease Surveillance, Research, Response and Control	-	-	-	-	250,800	456,800	348,900	1,056,500	250,800	456,800	348,900	1,056,500				
Grant Management	-	-	-	-	-	-	19,715,800	19,715,800	-	-	19,715,800	19,715,800				
Health Advancement	-	-	-	-	16,600	359,900	4,310,700	4,687,200	16,600	359,900	4,310,700	4,687,200				
Combined PHD 2011 Original Budget	307,900	1,132,000	26,262,700	27,702,600	-	-	-	-	(307,900)	(1,132,000)	(26,262,700)	(27,702,600)	-100%	-100%	-100%	-100%
Public Health Division	522,900	1,162,000	26,262,700	27,947,600	477,800	1,072,000	24,375,400	25,925,200	(45,100)	(90,000)	(1,887,300)	(2,022,400)	-9%	-8%	-7%	-7%
CHAPTER VIII - OPERATIONS AND MANAGEMENT																
Corporate Services :																
Director's Office	214,800	165,000	22,900	402,700	237,000	-	-	237,000	22,200	(165,000)	(22,900)	(165,700)	10%	-100%	-100%	-41%
Administration	1,043,200	-	-	1,043,200	940,340	48,000	-	988,340	(102,860)	48,000	-	(54,860)	-10%	-	-	-5%
Finance	871,800	-	-	871,800	842,900	22,000	-	864,900	(28,900)	-	22,000	(6,900)	-3%	-	-	-1%
Human Resources	324,500	-	21,400	345,900	310,100	-	627,500	937,600	(14,400)	-	606,100	591,700	-4%	-	2832%	171%
Sub-total Corporate Services	2,454,300	165,000	44,300	2,663,600	2,330,340	-	697,500	3,027,840	(123,960)	(165,000)	653,200	364,240	-5%	-100%	1474%	14%
Programme Support Services :																
Information Communication Technology	901,700	51,000	180,000	1,132,700	970,800	42,800	1,013,000	2,026,600	69,100	(8,200)	833,000	893,900	8%	-16%	463%	79%
Library	309,400	-	-	309,400	220,600	-	-	220,600	(88,800)	-	-	(88,800)	-29%	-	-	-29%
Publications	897,400	-	-	897,400	837,600	-	50,000	887,600	(59,800)	-	50,000	(9,800)	-7%	-	-	-1%
Translation and Interpretation	1,366,000	-	-	1,366,000	1,321,100	-	-	1,321,100	(44,900)	-	-	(44,900)	-3%	-	-	-3%
Sub-total Programme Support Services	3,474,500	51,000	180,000	3,705,500	3,350,100	42,800	1,063,000	4,455,900	(124,400)	(8,200)	883,000	750,400	-4%	-16%	491%	20%
Operations and Management	5,928,800	216,000	224,300	6,369,100	5,680,440	42,800	1,760,500	7,483,740	(248,360)	(173,200)	1,536,200	1,114,640	-4%	-80%	685%	18%
Chapter IX – COMMON CHARGES	1,359,200			1,359,200	1,798,200			1,798,200	439,000			439,000	32%			32%
TOTAL before transfer to Core funds	15,732,200	12,903,700	61,519,400	90,155,300	15,016,740	10,155,300	71,858,600	97,030,640	(715,460)	(2,748,400)	10,339,200	6,875,340	-5%	-21%	17%	8%
Transfer to Core funds	-	-	-	-	-	-	-	-	-	-	-	-				
Transfer to Programme funds	600,000	600,000	-	-	600,000	600,000	-	-	-	-	-	-				
TOTAL EXPENDITURE	15,132,200	13,503,700	61,519,400	90,155,300	14,416,740	10,755,300	71,858,600	97,030,640	(715,460)	(2,748,400)	10,339,200	6,875,340	-5%	-20%	17%	
INCOME LESS EXPENDITURE	-	-	-	-	-											