



**FORTY-FIFTH MEETING OF THE  
COMMITTEE OF REPRESENTATIVES OF GOVERNMENTS AND ADMINISTRATIONS**  
(Alofi, Niue, 31 October–2 November 2015)

---

**AGENDA ITEM 7 – PRESENTATION OF PACIFIC COMMUNITY STRATEGIC PLAN 2016–2020**

(Paper presented by the secretariat)

**Summary**

1. CRGA 44 agreed to establish a subcommittee to focus on the new *Corporate Strategic Plan 2016–2020* (to be endorsed by CRGA 45 and approved by Conference, in November 2015). As part of this agreement, it was suggested the subcommittee could bring external stakeholders (such as the European Union) into the subcommittee. It was also suggested the CRGA could evaluate whether there may be a longer-term role for a subcommittee to monitor the implementation and ongoing relevance of the Strategic Plan.
2. The subcommittee for developing the new Strategic Plan was based on volunteers at CRGA 44 and, subsequently, in accordance with the suggestion at CRGA 44, an invitation was extended to the European Union. The membership of the CRGA subcommittee for the Strategic Plan was: Republic of the Marshall Islands (chair), Australia, Cook Islands, Federated States of Micronesia, Fiji, France, French Polynesia, New Caledonia, New Zealand, Samoa, Tonga, United States of America and the European Union.

**Consultation process**

3. The 2015 process for developing the Strategic Plan 2016–2020 included:
  - February: Approval of the concept note by SPC's Senior Leadership Team (SLT) for the development of the Strategic Plan 2016–2020
  - 22–23 April: CRGA subcommittee workshop I – the Strategic Plan formulation process commenced
  - June: Draft consultation document circulated to secretariat
  - In-country consultations with Federated States of Micronesia (9–11 June), Fiji (31 August) and Tonga (4–7 August); comments from Solomon Islands and Vanuatu were received through SPC's Solomon Islands Country Office
  - July: Consultations with development partners
  - July: One-on-one consultations and consultations with SPC divisions in Suva (15–19 June) and Noumea (23 June–mid July)
  - July: Drafting the Strategic Plan
  - 11–14 August: SLT meeting. Draft Strategic Plan presented
  - 19–20 August: CRGA subcommittee workshop II – revised draft discussed

- 24 August: Revised draft of the Strategic Plan circulated to CRGA subcommittee, SLT and SPC staff
- August–September: Consultations with SPC divisions and teams in Suva and Noumea on the revised draft Strategic Plan
- September: Revisions and editing of the Strategic Plan
- October: Revised draft Strategic Plan circulated to CRGA subcommittee and SLT.

#### **Points to note**

4. Early recommendations of the subcommittee included that SPC revert to its formal name ‘Pacific Community’ (‘Communauté du Pacifique’), and that the *Corporate Strategic Plan* should be referred to as the *Strategic Plan*.
5. The subcommittee also recommended that a CRGA subcommittee be established to monitor the implementation of the Strategic Plan. Draft terms of reference were developed by the subcommittee for discussion at CRGA 45.
6. The draft Pacific Community Strategic Plan, and implications for its implementation, will be discussed with the entire Pacific Community membership at a special CRGA session, scheduled for Sunday 1 November, 15:00–17:00.

#### **Papers for special CRGA session**

7. A set of papers for this special CRGA session will be sent to members separately, and this will include:
  - i. The draft Pacific Community Strategic Plan
  - ii. An example draft Strategic Results Framework
  - iii. Outcomes statements from CRGA subcommittee workshops
  - iv. A draft terms of reference for the proposed CRGA subcommittee to monitor the implementation of the Pacific Community Strategic Plan 2016–2020
  - v. The agenda for the special CRGA session.

#### **Recommendations**

8. The special CRGA session on 1 November 2015 is expected to make final recommendations to CRGA on the draft Pacific Community Strategic Plan 2016–2020 and its implementation. Following the session a short paper will be developed for consideration at CRGA 45, under Agenda item 8, Pacific Community Strategic Plan 2016–2020.
-